



**SITE SAFE**  
Te Kaitiaki o Haumarū



# The Policies:

how we do things  
around here



Company name:

Corban Estate Arts Centre

Date from:

28 September 2021

Date to:

28 September 2022

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## HEALTH AND SAFETY POLICY STATEMENT

We are committed to maintaining safe and healthy workplace practices to ensure that neither our Staff at work nor anyone else in the vicinity of the workplace is harmed due to our work activities.

Our goal is to try to eliminate all workplace injuries, incidents and illnesses because we believe that this will benefit everyone involved. Where injury has occurred, we will work with the injured party to ensure, where possible, an early and safe return to work.

We need active participation from management and Staff to make safety a priority in all of our work places. The Director and Managers will be the role models and leaders in this process.

It is also noted that the Waitakere Arts and Cultural Development Trust, trading as; Corban Estate Arts Centre (CEAC) is using a document created by Site Safe. We are undertaking the policies laid down by Site Safe to ensure that CEAC maintains safe and healthy workplace practices.

The Organisation will:

1. systematically identify and control hazards and risks in our workplace and ensure our Staff have the right tools, skills, and information to work safely
2. involve our Staff in developing and reviewing any health and safety processes or activities that will benefit them
3. induct new Staff, temporary staff, tenants, contractors, and subcontractors to ensure they understand our safety procedures and policies, and their own obligation to be safe
4. train and supervise our Staff to ensure they develop the competency to work both safely and efficiently
5. supervise our contractors and subcontractors as necessary to ensure they use safe work practices
6. monitor our workplace to ensure our planned controls are effective and lead to a safer working environment
7. accurately record all incidents involving injury, illness, harm, damage, or near-miss in our workplace, and investigate them with the goal of preventing the incidents happening again
8. support a safe return to work for injured Staff, where possible
9. develop and implement procedures for emergencies and evacuation
10. maintain all plant and equipment to ensure it is safe to use
11. provide Staff with Personal Protective Equipment (PPE) and Personal Protective Clothing (PPC) appropriate to their needs
12. expect all managers to ensure our health and safety system functions well
13. expect Staff, tenants, contractors, and subcontractors to take a fair share of the responsibility for their own safety and wellbeing while at work
14. regularly review our health and safety systems as part of our goal of continuous improvement.



Our policy will always be to comply with the provisions of the Health and Safety at Work Act 2015, the **Regulations made under that Act**, and all appropriate and relevant Codes of Practice, Standards, and Guidelines that apply to our Organisation.

Signed: \_\_\_\_\_ Date: \_\_23/09/2021\_\_\_\_\_

Name: \_Luana Walker\_\_\_\_\_ Organisation: \_\_\_Corban Estate Arts Centre\_\_\_\_\_

This document will be reviewed and updated annually.

## CODE OF CONDUCT

- A **Worker, Tenant** or **Contractor** must not knowingly place themselves, others, or the Organisation at risk.
- A **Contractor** must immediately inform the Organisation if they believe that they cannot safely carry out some aspect of their work and discuss a safer alternative.
- A **Worker** must immediately inform the Director or Manager if they believe that they cannot safely carry out some aspect of their duties due to a lack of knowledge, experience, skill, training, supervision, correct processes or equipment.
- A **Worker**, as a representative of the Organisation, must maintain a professional appearance at all times, wearing clean, tidy, and undamaged work clothing and maintaining a high standard of personal hygiene.
- A **Worker**, as a representative of the Organisation, must carry out their duties with diligence and integrity in any situation and must not do anything that could harm themselves, others, the quality of their work, or the reputation of the Organisation.
- A **Worker** who arrives at work having left key equipment at home must return home to retrieve it. If it happens again, the Organisation may issue a warning and, for subsequent offences, deduct any lost time from the Worker's wages.
- A **Worker** whose equipment is left behind on site may be issued temporary replacements (other than safety footwear, which must be retrieved immediately), and must retrieve the items from the site in their own time.
- A **Worker, Tenant** or **Contractor** must ask for further information or instruction if they lack certainty over any matter and must only proceed when they are confident to do so.
- A **Worker, Tenant** or **Contractor** must comply with all lawful rules and policies of the Organisation as well as with all relevant legislation and industry good practice.
- A **Worker, Tenant** or **Contractor** must comply with all information-recording requirements by carefully completing the forms that are part of the overall business management systems, and ensuring those forms are handed over in time for processing.
- A **Worker, Tenant** or **Contractor** must also complete any forms for the Organisation's own reporting processes when recording an incident on site.
- A **Worker, Tenant** or **Contractor** must follow the rules of the Organisation's site.
- A **Worker** or **Contractor** must follow the Organisation's rules for wearing PPE or PPC.
- A **Worker** or **Contractor** must not, during work hours, use any noise-cancelling headphones, earplugs, or personal music devices that deliver sound directly in or to the ears (via plugs, buds or headphones).
- A **Worker, Tenant** or **Contractor** may use radios or music-playing devices that do not exceed 85dB within one metre of the source but must follow the rules of the Organisation's site if the use of any music-playing devices is banned.
- A **Worker** or **Contractor** must carry out and record, where applicable, all site, plant, vehicle, or process inspections before beginning their daily activities.

- A **Worker, Tenant or Contractor** must keep their work areas tidy and remove any waste, scrap, or off-cuts each day. They must store tools and equipment correctly when it is not in use and clean down the working area after use.
- A **Worker or Contractor** must be in a fit state to work and must inform the Director or Manager if they are unwell or otherwise incapacitated.
- A **Worker or Contractor** must not consume drugs or alcohol during work hours, and anyone considered to be under the influence will be sent home pending investigation.
- A **Worker, Tenant or Contractor** must report incidents involving injury or harm, damage to property, or any serious near-miss situation on the appropriate form within 48 hours of occurrence.
- A **Worker or Contractor** must respect the right of others to hold differing opinions. Any conflict that could impair work efficiency, cause harm in any way, or bring the Organisation into disrepute will be considered grounds for disciplinary action.
- A **Worker or Contractor** must not engage in violence, harassment, or abuse in any form, and proven cases may lead to dismissal.
- A **Worker or Contractor** must immediately report any type of conflict with a client or client representative to the Organisation, and not engage in any further discussion or activity that may exacerbate the situation.
- A **Worker, Tenant or Contractor** must follow the site rules on smoking when they are working on the Organisation's site.
- A **Worker or Contractor** who smokes will not be entitled to any breaks over and above the normal two short breaks and one meal break per day.



## OPERATIONAL POLICIES

The following individual policy statements relate to Health and Safety. They are part of the overall strategy to ensure the safe, efficient, and profitable operation of our Organisation. The statements should be followed as the 'house rules' that apply to both Staff, Tenants and any Contractors or Subcontractors carrying out work for the Organisation.

The statements in this section outline Worker, Tenant and Contractor responsibilities and form a code of conduct that Staff, Tenants and Contractors must follow. Employment or contract with this Organisation shows your acceptance of the responsibilities and code of conduct as outlined in the following pages.

Breaches of these statements will lead to disciplinary action that may range from counselling to termination of employment or contract in more extreme situations.

### Operational policies

- Management Responsibilities
- Personal Responsibilities
- Hazard and Risk Management
- Reasonably Practicable Steps
- Hierarchy of Controls
- Visitors and Visiting
- Personal Protective Equipment and Clothing
- Hazardous Products and Substances
- Mobile Phones
- Computer and Tablet Use
- Music in the Workplace
- Vehicles
- Smoking
- Drugs and alcohol
- Disciplinary matters for H&S Breaches
- Violence or Abuse
- Stress
- Injury Management
- Environmental Policy

**Signed**

**Date 23/09/2021**

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Name: Luana Walker

Organisation: Corban Estate Arts Centre

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## Management Responsibilities

1. The Director is ultimately responsible for ensuring the safe and efficient running of this organisation. They must ensure that the arrangements outlined in this document are complied with and that they provide the means to achieve this compliance.

Managers' report directly to the Director and are responsible for ensuring that:

- Staff, Tenants and Contractors understand and comply with the operational policies
  - Staff have the means and the knowledge to carry out their work safely.
2. Contractors will be selected based on their adequacy of Health and Safety Systems to ensure work is completed safely. The Organisation policies and conditions will be communicated at a pre-contract stage to Subcontractors, and their on-site safety performance will be monitored.
  3. Managers will have an open-door approach to all health and safety-related matters. Staff and Contractors are encouraged to raise concerns, and the various parties will be expected to work together in good faith to seek resolutions.
  4. Managers will be expected to engage in regular reviews of daily operations to ensure shortcomings are identified and where applicable, remedies are applied. Critical issues will be immediately reported to the Director.
  5. The Organisation will seek advice from appropriate external agencies when a hazardous situation or procedure is beyond our collective expertise.
  6. The Organisation will ensure suitable health monitoring is carried out by appropriate external agencies when there is an identified risk to health.
  7. The Director and Managers will meet at least once a year to review the previous year's Health and Safety performance and set goals for the coming year. This information will then be relayed back to all Staff.

## Personal Responsibilities

1. The Organisation has a 'Zero Harm' philosophy and believes that the safety of our people and anyone else who could be harmed by our activities must be the prime consideration under all circumstances. We all have a duty to ensure that no action or inaction on our part causes harm to ourselves or anyone else in the vicinity of our work. This is both a legal and moral obligation we must all abide by.
2. Most workplace incidents are caused through unsafe acts or procedural failures, and we believe that the Director and Managers have an obligation to ensure safe working procedures and practices are developed, understood, and applied by everyone at every level. This is fundamental to the ongoing protection and wellbeing of Staff, Tenants and Contractors and of the Organisation itself.
3. A Worker must immediately inform the Director if they believe that they cannot safely carry out some aspect of their duties due to a lack of knowledge, experience, skill, training,

supervision, correct processes or equipment. The Organisation does not want or expect its Staff to put themselves or others in harm's way.

4. The Organisation, its Staff, Tenants and all Contractors will comply with all relevant Acts, Regulations, Standards, Codes of Practice and recognised Industry Good Practice at all times. Ignorance of the Law is not an acceptable excuse, and all Staff, Tenants and Contractors are expected to be aware of their legal responsibilities.
5. A Worker or Contractor must comply with all lawful rules and policies of the Organisation and understand that these rules and policies are subject to regular review and may change over time. The Organisation will make every effort to ensure that those concerned are kept updated on these changes.
6. A Worker or Contractor must keep their work areas tidy and remove any waste, scrap, or rubbish each day. They must store tools and equipment correctly when it is not in use, and clean down their work after use.
7. The Director may stand down a Worker (without loss of normal wages) if the Director believes the Worker is unwell or otherwise incapacitated to a degree that they could cause harm to themselves, others, or the Organisation. The Worker may later be required to attend a meeting to review the situation.
8. The Director may require a Contractor to stop work until the Director is confident that work can safely be resumed if they believe a Contractor is unwell or otherwise incapacitated to a degree that the Contractor could cause harm to themselves, others, or the Organisation.
9. A Worker, Tenant or Contractor must report incidents involving injury or harm, damage to property, or any serious near-miss situation on the appropriate form within 48 hours of occurrence. The Director will then investigate the underlying causes and put controls in place to prevent reoccurrence.
10. The Organisation is under no obligation to accept or support any previously undocumented claim that occurs after the 48-hour grace period or without prior discussion. The Organisation may deny knowledge of the injury and not accept it as work-related if an injury is claimed to have occurred, but no documented report of the incident is provided.

## **Hazard and Risk Management**

One of the key goals of the Organisation is to continually reduce the likelihood of harm through constant vigilance and by applying good practice. We believe every Worker has the right to expect to work in a safe environment and to go home unharmed at the end of the day. To achieve these goals, we expect all Staff, Tenants and Contractors to take an active part in looking after the safety and wellbeing of themselves and those around them.

In keeping with the legal requirements to take 'reasonably practicable steps' to ensure the safety of Staff, the Organisation has put in place numerous risk management tools to help achieve its aim of identifying significant hazards and risks and reducing the likelihood of harm. All Staff and Contractors are expected to use these tools as part of their recording and reporting processes and to ensure that the Director is informed of any significant issues.



Where there is a risk to a worker's health the Organisation will put in place appropriate measures to monitor the worker's health by way of annual monitoring or of a frequency determined by an external occupational health provider.

A Tenant or Contractor without suitable hazard and risk management tools of their own will be expected to faithfully apply our Organisation's systems and processes.

Hazard and risk management documents have been designed to ensure that Staff, Tenants and Contractors plan their work; identify problems, hazards, and risks well in advance; and apply effective control techniques before the work begins. Staff, Tenants and Contractors must complete all documentation related to their job or specific tasks promptly and carefully.

The following Organisation tools are available to provide a range of active hazard and risk management opportunities and where each tool is appropriate, its use is mandatory.

### **Risk Matrix**

All hazards must be assessed for the level of risk they pose. The process requires an initial assessment to be carried out on the hazard, without controls in place. This will give a better picture of what may be done to reduce the problem. Once controls have been determined, a second assessment must be done to determine if the residual risk is within acceptable levels. If not, then more effort is required.

### **Hazard and Risk Register**

The Hazard Register is a record of all significant hazards that have not been eliminated and may be present in our work place. Any hazard reported to the Director will be evaluated for degree of risk posed and if appropriate, be entered into the register. The Register will be regularly re-evaluated to ensure it remains up to date.

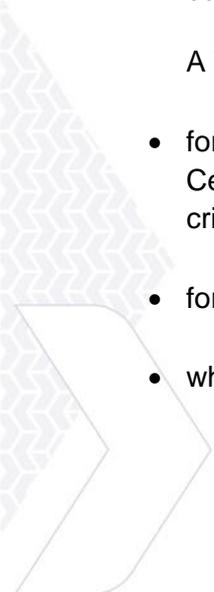
### **Pre-start Checklist**

The checklist allows a hazard ID to be carried out before work starts. This tool is a mandatory requirement for Tenants or Contractors to complete before carrying out work for this Organisation. Once completed, the checklist can serve as the Tenant's or Contractor's Hazard Register.

### **Task Analysis (TA)**

Task Analysis are job planning tools that improve safety, productivity, quality and site communications. Complete a TA prior to beginning your site activities.

A Task Analysis is required when:

- for High-risk work (e.g. Notifiable work, Permit-to-work systems, work that requires a Certificate of Competence, as defined by regulation, or when a risk assessment results in critical or high-level risk for the job)
  - for any new or complex activity
  - when it forms part of a contract.
- 

## Permit to Work

Some activities are so fraught with potential for disaster that a permit must be issued to ensure that the work is thoroughly planned and the risks are identified and controlled as much as possible in that specific situation. A permit requires sign-off by the various parties involved, ensuring a broad spread of understanding related to the particular task.

## Emergency Planning

A work plan must include a planned response to potential emergencies that could arise while the work is being carried out.

## Job / Site Inspection

Regular inspections must be carried out and documented so that issues can be identified and addressed.

## Lock-out

Safety lock-out procedures will be applied when working on plant or equipment that could start unexpectedly, move, or in other ways cause harm during maintenance, repair, or installation.

## Reasonably Practicable Steps

1. In managing hazards, the Organisation expects its Staff to adhere to the 'Reasonably Practicable Steps' model set out in the HSWA 2015, and to approach hazard management with logic and care.
2. When evaluating potential controls for hazardous situations, reasonably practicable steps include determining risk level; considering what is known about the hazard/s and the type and availability of controls; and applying the 'Hierarchy of Controls' model to find the best outcome.

## Hierarchy of Controls

1. As part of the Reasonably Practicable Steps requirement, there is a requirement to apply the Hierarchy of Controls (Eliminate or Minimise) when dealing with hazards. The Organisation expects its Staff, Tenant's and Contractors to meet the Hierarchy of Controls requirement while carrying out its business operations. If a significant hazard is identified at any stage, the following actions must be considered.

### Consideration 1: **Eliminate**

Can the hazard be removed completely or even temporarily? If not, can parts of the hazard be eliminated? Where possible, to eliminate will always be our preference.

### Consideration 2: **Minimise**

Can something be done that will reduce the level of risk to a more acceptable level? In order of decreasing effectiveness and preference, the choices are as follows.

- **Substitute** – can the hazardous 'thing' be substituted for something less hazardous? Can the current control be substituted for something more effective?

- **Isolate** (the hazard) – can people be physically separated (isolated) from the hazard by distance or time or the use of barriers, rails, fences, screens, guards, or covers?
- **Engineer** – can something be fabricated, adapted, modified, or installed that will reduce the hazard and/or risk?

#### Consideration 3: **Combine**

- **Administration**

In combination with any of the techniques above, can procedures, policies, rules, instructions, or training be provided to improve the effect of the physical controls? This method is unlikely to provide enough control if used on its own.

- **PPE (and PPC)**

In combination with any of the techniques above, can protective equipment or clothing be used to reduce the personal risk? This method will never provide enough control on its own.

Any significant hazard that has not been eliminated must be recorded in the Hazard Register so that it can be monitored and its status reviewed as necessary.

### **Visitors and Visiting**

1. The Organisation expects that people will visit the Organisation's premises from time to time, either as visitors or as Contractors who are on site to carry out work on behalf of the Organisation. The Organisation has the same responsibility for the health and safety of visitors as it has for its own staff. As strangers to the workplace, visitors are at greater risk of suffering an injury than our own Staff who are familiar with the working environment.
2. Staff and Tenant's must take responsibility for all visitors when they are present at our offices and spaces and ensure that they know where visitors are at all times.
3. Visitors will be escorted out of the building to the designated assembly area if there is an emergency while they are on the premises.
4. The Organisation will investigate, report, and record any injuries, incidents, or near-misses that the visitor witnesses or is personally involved in.

### **Personal Protective Equipment (PPE) and Clothing (PPC)**

1. The Organisation will provide PPE and PPC suitable to Staff' needs and ensure Staff are instructed in its correct use. We recognise that discomfort will discourage use, so the Organisation will, within reason, provide the best fit possible for individual Staff. Staff must accept that there will be limitations.
2. Contractors must supply their own PPE and PPC suitable to the task or activity.
3. Failure to use necessary PPE or PPC will result in disciplinary procedures.
4. Allocating PPE or PPC to Staff will be on the following basis.
  - **Safety footwear:** one standard pair per year with other specialised types of footwear provided when necessary

- **Eye protection** as required
  - **Hearing protection** as required
  - **Respiratory protection** as required
  - **Hand protection/gloves** as required
  - **Head protection** as required
  - **Other**, by discussion
5. Staff have an obligation to look after the equipment issued to them. The Organisation does not have an unlimited supply of equipment. Excessive or repeated damage or loss of equipment will lead to a disciplinary response that can include recovering replacement equipment costs from a Worker's severance pay.
  6. If individual Staff wish to have equipment beyond the Organisation's budget limitations, the Organisation is willing to enter into a one-off negotiation for a partial purchase subsidy. The Organisation is under no obligation to extend this offer where it believes that the standard arrangement will provide adequate equipment or clothing.
  7. Staff may provide their own PPE or PPC at their own expense, but the equipment or clothing must meet or exceed the Organisation's requirements for safety and protection. Any such PPE or PPC must be reviewed and accepted by the Director before it may be used in the workplace.
  8. Using PPE and/or PPC is mandatory in any situation in which a hazard cannot be eliminated or otherwise suitably controlled.
  9. Eye protection must be used in any operation where airborne sparks, particles, or debris may exist; hazardous substances are in use; or in any other situation where there may be a risk of harm.
  10. Hearing protection must be used in any situation in which the noise level exceeds 85dB. If a sound-level meter is not available, use the following guideline:  
*If you must raise your voice to be heard by someone one metre away, the background noise level is likely to exceed 85dB.*
  11. Irrespective of the site, the Organisation expects its Staff and Contractors to adhere to any signage relating to PPE and PPC requirements. Staff and Contractors must check hazard boards and other site signage before entering a site.

## **Hazardous Products and Substances**

1. The Organisation recognises that exposure to hazardous products and substances may pose risks to Staff and Tenants. Hazardous substances range from general cleaning chemicals used daily through to industrial-level hazardous substances.

2. Staff and Tenant's should only use chemical or potentially hazardous products and substances if they have been trained in its safe use or are being supervised by someone who has been trained in its safe use. Information, including Safety Data Sheets (SDS), will be available to Staff and Tenants who may be exposed to any hazardous substance during any work activity.
3. Hazardous substances and containers should be disposed of according to the manufacturer's instructions, technical support documents, or as trained by a competent person.
4. The Organisation will maintain a Hazardous Products and Substance Register/Inventory of all hazardous substances used or stored on site. The Register/Inventory will also provide emergency services with information on hazardous substances during an emergency.
5. The Organisation will conduct an assessment of any hazardous product or substance used, and the results will be communicated to Staff and Tenant's before use. These assessments, in conjunction with the Safety Data Sheet, will be reviewed regularly.

### **Mobile Phones**

1. A mobile phone must be turned off while the user is carrying out high-risk work or if it creates a potentially dangerous or irritating distraction to the user or anyone else nearby.
2. It is illegal to use a hand-held mobile phone while driving a vehicle. Staff and Contractors must comply fully with this law.

### **Computer and Tablet Use**

1. The Organisation recognises that intense short-focus work and screen glare from using a computer or other device for long periods may cause neck and back ache, eyestrain, or fatigue. Staff should routinely rest their eyes by re-focusing on something in the distance, maintain the correct posture while using a computer, and stretch to ease fatigue and muscle tension.
2. Computer use outside of office spaces needs to be set up as ergonomically as the situation will allow.
3. Staff should report any ongoing discomfort associated with using their computer or workstation to the Director. Any reports will be investigated and remedied as soon as possible.

### **Music in the Workplace**

1. Listening to music in the workplace cannot be at the expense of health and safety or the comfort of others nearby. Using radios or music-playing devices is a privilege, not a right. Abusing the privilege may lead to the radio or device being removed.
2. If using radios or music-playing devices causes conflict or contention in any of our workplaces, the privilege will be revoked.

## **Vehicles**

1. Staff who use an Organisation's vehicle must hold a valid, full driving licence. No one may drive an Organisation's vehicle without a valid driver licence.
2. Staff must immediately notify the Director if their licence is withdrawn, lost, cancelled, expired, or revoked.
3. Reports of dangerous driving, poor driving ability, or discourtesy to other road users will be treated seriously and investigated. These actions not only put the driver and other road users at risk, but also bring the Organisation into disrepute.
4. The driver is personally responsible for the payment of any fines or penalties for illegal parking, speeding, or similar breaches of statutory regulations.
5. The Organisation must provide vehicles that are in a safe condition to use. The driver must ensure each day that the vehicle is in a safe state to operate. The driver must also ensure that the Warrant of Fitness, the Vehicle Registration, and, where applicable, the Road User Charges are current. If the driver has a problem regarding these points, they must immediately bring it to the Directors attention.
6. As a minimum, visual inspections must be undertaken monthly, using the Vehicle Inspection form to record the results. Fire extinguishers, first-aid kit contents, tow rope, and torches must also be checked at this time. Any problems or damage must be reported immediately to the Director.
7. When not in use, Organisation vehicles must be locked and all equipment secured. Where practicable after hours, the vehicle should be stored off the road to reduce the possibility of damage or theft.
8. Drivers and passengers must use the seatbelts while the vehicle is in operation.
9. Organisation vehicles must be kept in a clean and tidy condition, and all tools and equipment must be securely stowed so as not to become projectiles if the vehicle stops suddenly.
10. The Organisation will not tolerate any Worker driving a Organisation vehicle while under the influence of drugs or alcohol. A Worker would face dismissal if drug or alcohol impairment is proven by a competent authority.
11. Drivers must not use hand-held mobile phones while driving.
12. All Organisation vehicles are smoke-free zones.

## **Smoking**

1. The Organisation actively discourages smoking, due to the dangers to the health and wellbeing of the smoker and anyone exposed to the smoke.
2. New Zealand workplaces, including offices, factories, warehouses, work canteens, and smoko rooms became smoke-free indoors from 10 December 2004. A Worker must go outside or to a designated smoking area to smoke.

3. Never smoke near flammable or combustible substances or materials. Any non-compliance will result in disciplinary action.

### **Drugs and Alcohol**

1. Drug and alcohol impairment is a hazard in the workplace that can result in harm to the individual/s involved, others around them, the business, and society in general.
2. Staff are required to be drug and alcohol free at all times while on duty. Staff must not attend work under the influence of alcohol or drugs.
3. The Director may stand down a Worker (without loss of normal wages) if the Director believes the Worker may be impaired by drugs or alcohol and could cause harm to themselves, others, or the Organisation. The Worker may later be required to attend a counselling session to review the situation or to submit to a drug and/or alcohol screening test, administered by a competent person.
4. The Director may require a Contractor to leave the site immediately if the Director believes the Contractor may be impaired by drugs or alcohol and could cause harm to themselves, others, or the Organisation. A disciplinary response as set out in the 'Disciplinary Matters' section may be initiated.
5. If the Organisation, Employer, or Director discovers that the Worker has returned a non-negative test result that contravenes this policy, the Organisation, Employer or Director may require the Worker to attend counselling.

5.1 The Worker's continued employment may depend on the Worker attending professional counselling and submitting to ongoing screening.

5.2 A second non-negative screening test will result in the offer of further professional counselling, and a final warning being issued.

5.3 A third non-negative result will result in termination of employment.

### **Medications**

Any Worker taking medication, whether or not prescribed by a medical practitioner, known to possibly impair the ability to work safely and productively (for example, impaired coordination, concentration, fatigue, or drowsiness) must advise the Director of Manager before carrying out work duties.

1. The Director or Manager will decide whether the Worker can remain at work or whether a temporary transfer to other duties or work restrictions is required.
2. If in doubt about the possible side effects of medication, the Worker must discuss those with a medical practitioner.

### **Drug and alcohol testing**

1. The Employer may require a Worker to undergo alcohol and drug testing in the following circumstances.

- 1.1 Staff in safety-sensitive positions undergo unannounced, random alcohol and drug testing.
  - 1.2 Applicants for safety-sensitive positions undergo a medical examination by a medical practitioner appointed by the Employer. The examination includes testing for alcohol and drugs, a prerequisite to being considered for the position.
  - 1.3 Staff may be tested for alcohol and drugs after a significant work injury, incident or near-miss, or when reasonable cause exists to suspect alcohol or drug use.
2. If a Worker is absent from work in circumstances that give the employer reasonable cause to suspect that the absence is due to misuse of alcohol or drugs, the Employer may require, as a condition of returning to work, that the Worker undergo testing.

### **Safety-sensitive positions**

In this policy, a 'safety-sensitive position' means a position that:

- has a key and direct role in work where impaired performance could result in injury to the Worker, Co-Staff, or Visitors to the Worker's premises, and
- has no direct (or only limited) supervision available to provide frequent operational checks, and
- includes any management or supervisory role where the person is required to make decisions on matters involving the safety of others.

Further provisions relating to applicants for safety-sensitive positions:

- In addition to the requirements listed above, an Applicant for a safety-sensitive position must provide a signed acknowledgment that they have read and understood this policy, and will comply with it.
- An Applicant for a safety-sensitive position who is already a Worker, but who is excluded from consideration because of testing positive or declining to sign an acknowledgment, is entitled to remain in their current role without any disciplinary consequences.

### **Suspension from work**

A Worker may be suspended from work on full pay pending the result of the test.

### **Testing is only for work-related safety purposes**

The Employer will only require a test to be carried out to determine the presence of drugs or alcohol in relation to workplace safety.

### **Random testing**

1. Where random testing is to be carried out, a random sample of Staff will be selected electronically by an independent agency contracted by the Employer.
2. The Staff selected will be notified of their selection to take part in the testing and will be

supervised between the time of notification and the test.

3. If the initial test is negative, the Worker will be informed and free to return to work duties.
4. If the initial test has been conducted on site, and returns a 'non-negative result', the sample will be separated into two samples and sent to an accredited laboratory for confirmatory testing in accordance with AS/NZS 4308-2008. The Worker will be asked to read, date, and sign a chain-of-custody statement confirming that the sample is their own and has not been altered at the time of collection. A drug concentration at or above the confirmatory cut-off concentrations of AS/NZS 4308-2008 is a positive test result.
  - 4.1 Any positive result will be communicated by the laboratory to the Employer's medical adviser, who will advise the Employer of the result and provide any clarification or interpretation needed.
  - 4.2 The Director will inform the Worker of a positive result and the potential disciplinary consequences.
  - 4.3 The Worker may then be suspended from duty on full pay, pending a review of the results in terms of the split sample process.
  - 4.4 If the result is confirmed as positive, the Worker will remain suspended from duty until a specialist assessment (if any) and a disciplinary interview.

#### **Positive tests and obstructing a testing process**

A Worker who, without reasonable justification, obstructs the carrying out of an alcohol or drug test is in breach of this policy and subject to disciplinary action including termination of employment. In this clause, 'obstructs' includes:

- refusal to undergo a test
- refusal to sign a form of consent
- tampering or attempting to interfere with a sample
- unreasonably delaying the testing process.

#### **Medical specialist assessment may be requested**

1. The Employer may choose to have the Worker examined by a medical specialist to find out if:
  - 1.1 there is a medical explanation for the positive result
  - 1.2 rehabilitation options are open, whether alongside or in place of disciplinary action.
2. Where a choice is made (as above):
  - 2.1 the medical specialist will be an independent doctor who is specified by the Employer, but the costs will be met by the Employer.
  - 2.2 any specialist medical advice relating to rehabilitation options will be without

prejudice to the Employer's right to proceed against the Worker under its disciplinary code.

- 2.3 the Worker may ask the medical practitioner not to disclose to the Employer any aspect of their medical history that is unrelated to the positive test.

### **Consumption outside work hours**

Staff must limit their consumption before coming to work so that there is no alcohol in excess of the permissible limit in their body while they are at work.

### **Disciplinary matters for H&S Breaches**

1. All situations that may lead to disciplinary proceedings will be thoroughly and fairly investigated before action is taken.
2. Where misconduct or non-compliance with our policies or the Code of Conduct has occurred and the Director considers a Worker or Contractor is at fault, the Organisation will apply a fair and supportive approach using a range of responses. If the breach is considered to be serious misconduct, the response may be more stringent.

#### **2.1 Counselling**

The purpose of counselling is to clarify the cause of the breach or non-compliance; to recognise what changes need to be made by both parties; and then to agree on future actions. The meeting outcome will be recorded.

#### **2.2 Formal warning**

Where repeat or serious misconduct has occurred, a counselling session will be called for. It may conclude with a warning that continued non-compliance by the Worker or Contractor may lead to termination of employment or contract, as applicable. The warning will be formally documented in the Worker's or Contractor's records and will be in place for a stipulated period of time.

#### **2.3 Potential dismissal or termination of contract**

This will become a consideration if:

2.3.1 repeat misconduct or non-compliance has occurred

2.3.2 a warning is already on record

2.3.3 serious misconduct or non-compliance could have resulted in serious injury or damage

- 2.4 The Worker or Contractor may offer reasons for their misconduct or non-compliance. The Director will consider these reasons and inform the Worker or Contractor promptly of their decision.

- 2.5 If the Director considers that the misconduct or non-compliance is likely to continue or that the breach or non-compliance is serious, they may terminate their

employment or contract at this point. The outcome of this meeting will be documented in the Worker's or Contractor's records.

3. The following health and safety-related issues are considered to be serious misconduct and are potentially dismissible offences.
  - 3.1 **Verbal, physical, or sexual abuse, or harassment** – where the evidence is clear and undeniable.
  - 3.2 **Reckless endangerment** – of oneself or others and where the evidence is clear and undeniable.
  - 3.3 **Illicit drugs** – if the Director has evidence that a Worker or Contractor is holding or storing drugs on, or selling drugs from, Organisation property or worksites.
  - 3.4 **Driving an Organisation's vehicle while under the influence of alcohol or illicit drugs** – where this is proved by a drug or alcohol test administered by a competent person.
  - 3.4 **Harm to business** – where a Worker's or Contractor's actions are so extreme that they could bring the Organisation into disrepute, cause loss of work or contract, or have a harmful influence on future work prospects.
4. While largely for internal use, the disciplinary process will also be applied to any Contractor not adhering to the requirements of the contract, irrespective of those requirements being written or verbal.
5. Where the Formal Disciplinary Process is being applied, a Worker may bring a support person of their choice to the meetings, but should be aware that this may not influence the outcome of the meeting.

The support person's role is to provide moral support or advice to the Worker and ensure that due process is applied. As the meeting is a business matter between an Employer and their Worker, the Organisation believes that the support person has no right to directly interfere with or interrupt the proceedings.

### **Violence or Abuse**

1. The Organisation believes that the Worker or Contractor has the right to go about their work without fear of violence, abuse, or harassment of any kind.
2. We will not tolerate bullies in our workplace and proven instances of harassment, intimidation, or violence will lead to dismissal.
3. Should any such situation arise due to the actions of a Contractor, the response may include termination of contract.
4. Any Worker who feels that they are the victim of any kind of abuse must inform the Director immediately. The issue will be managed in strictest confidence. If the Worker feels unable to do this, we encourage them to contact the Employment Services at the Ministry of Business Innovation & Employment (MBIE).

## **Stress**

The Organisation recognises that workplace stress is largely the result of the interaction between a person and their work environment. For the person, it is the awareness of not being able to cope with the demands of their work environment, with an associated negative emotional response.

1. The harmful effects of workplace stress may be manifested in one or more of the following ways.
  - 1.1 Psychological – indicators are anger, frustration, apprehension, anxiety, or depression; feelings of incompetence, loss of confidence, and not being able to cope in general.
  - 1.2 Behavioural – including mood swings and irritability; changes to sleeping patterns, increased absenteeism, increased time urgency, and a decline in performance.
  - 1.3 Cognitive – memory or concentration problems, slow reaction times, and an increase in errors.
2. Staff are encouraged to not work excessive hours; to take regular holidays; and to notify Organisation management of any stress-related problems they are encountering on a personal or professional level that may affect their ability to perform their role.
3. The Organisation will work with Staff to help address workplace stress and fatigue and respond promptly to eliminate the effects of workplace stress. We will work with any Worker who reports that they have a problem relating to stress, recognising that many factors can contribute to developing workplace stress.
4. The Organisation will involve staff in asking for their ideas, opinions, and continuous improvement suggestions. We will focus on preventing and managing stress, as well as the amount, content, and organisation of work to ensure the workplace remains healthy, safe, and productive.

## **Incident Reporting**

The health, safety and wellbeing of our Staff is very important. Where incidents, injury or illness arises the Organisation will investigate to ascertain causation to ensure that a similar situation doesn't occur in the future.

1. The Organisation requires all Staff to notify the Director of such a situation and record this in the incident register;
2. The Organisation will adopt a no blame culture to investigate and communicate findings to Staff to prevent similar.
3. Where this incident, injury or illness falls under the definitions of notifiable to WorkSafe NZ, the Organisation will notify in accordance with legislation"

## **Injury Management**

The Organisation, as a responsible Employer, is committed to the prevention of harm. Where harm has occurred, a managed return to work is our preferred choice depending on the

degree of injury and the availability of suitable tasks that will not exacerbate the injury. We believe this outcome to be both desirable and beneficial to all parties involved.

1. If a Worker sustains an injury that a medical professional believes will not preclude the Worker from some form of work, our policy is (where possible) to provide useful alternative duties to ensure a continued connection with the workplace and a managed recovery.
2. A Worker who requires medical services due to a work-related injury **must take a copy of the Organisation's Alternative Duties form** with them and ask the medical professional to indicate the activities the injured Worker may still be able to perform.
3. Where an injured Worker can return to some form of alternative duties (or modified duration of duties), and depending on the work we can realistically offer at the time, the Organisation will undertake the following:
  - 3.1 Start a Return to Work Programme as soon as practicable, providing we have written guidance from a medical professional regarding what the injured Worker can or cannot do.
  - 3.2 Consult with the Worker, ACC, and appropriate medical professionals to action the programme.
  - 3.3 Where possible, ensure that an appropriate level of monitoring or supervision is provided so that the injury is not exacerbated.
4. If an injured Worker cannot return to alternative duties, the Organisation will remain in contact with the Worker to monitor their progress and ability to return to work.
5. If a Worker has sustained a long-term injury and is not able to return to the duties they were originally employed to do, the Organisation will, if possible, provide alternative work that the injured Worker can do. All parties involved should be aware that this may not be feasible and that termination of employment, while never desirable, may be necessary. In this situation, the Organisation will do whatever it reasonably can to ease the transition.
6. The Organisation recognises that these commitments are for Staff and exclude contracted Contractors. However, Contractors responsible will be encouraged to undertake positive and effective injury management towards their own employment.

## Environmental Policy

We are an environmentally conscious and responsible Organisation. We are committed to ensuring that our activities, wherever possible, have the least harmful impact on our environment. We achieve this by adopting and implementing environmentally sensitive practices in all of our operations.

The responsibility for managing and maintaining this policy lies with the Director, with general implementation delegated to managers and employees as required.

The Organisation is committed to operating in an ecologically sustainable manner and will:

- 
- identify, implement, and promote good-practice environmental management systems and operations
  - reduce waste and the use of energy and resources
  - provide an environmentally sound workplace and implement environmentally sound work practices
  - work closely with its employees, clients, and other stakeholders as needed to develop and implement agreed environmental initiatives
  - encourage suppliers and contractors to act according to our environmental standards
  - maintain awareness of relevant environmental legislation and good practice to ensure that minimum standards are met and, where feasible, exceeded
  - monitor the implementation of the policy by carrying out periodic audits and, when appropriate, introduce remedial measures
  - communicate its environmental management and performance through annual reports distributed to stakeholders, and implement a process of continuous improvement.

Key focus areas within the organisation will be to select non-polluting technologies, minimise waste, reuse/recycle and reduce energy consumption.

The Organisation makes a positive environmental contribution in the local community by encouraging open communication and a broader general awareness of environmental issue.





**SITE SAFE**

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